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ERP Research in Information System Field: A Multiple-Dimension Review

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ABSTRACT: Enterprise resource planning (ERP) solutions are considered as a common and unified system to capture information organizational wide, and we have seen that many organizations acquire and implement ERP to improve their operational performance and create strategic value. The goal of this study is to gain a better understanding of the number of citations of ERP related research in the past. Our method of analysis can be divided into two main steps. This study used 81 journals as data sources for the analysis of the number of citations of ERP articles. The time span of this study was from January 1997 to May 2012. We selected articles by using the Web of Science (WOS) database system, which resulted in a total of 674 records. We listed the 15 most frequently cited articles and the number of citations, the ranking of the articles, where they were published, the key words, the distribution of the academic institutions and the geographical location, for each 15 article. We also analyzed the ranking of journals and the ranking of scholars based on the number of published ERP articles. Future research directions and contributions to theory are provided.

Keywords: Citation Analysis, Enterprise Resource Planning, ERP, Information System, Web of Science.

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1. INTRODUCTION

Enterprise resource planning (ERP) solutions are considered as a common and unified system to capture information organizational wide, and we have seen that many organizations acquire and implement ERP to improve their operational performance and create strategic value (Nazemi, Tarokh, & Djavanshir, 2012; Subramanian & Peslak, 2010). In the 1990s ERP systems became the popular solution for the replacement of legacy systems in large companies, particularly multinationals (Kang, Park, & Yang, 2008). In recent years, the importance of ERP is increased due to upgrading needs on systems to fulfill new international accounting rules as required to comply among businesses in the world. It may cost the implementing firm over a million US dollars or more for spending in a year. As ERP upgrade projects are expensive and high risk, they must be carefully managed (Khoo, Chua, & Robey, 2011). Moreover, the global ERP market size was \$43 billion in 2010 and \$40.6 billion in 2009, and it is expected to grow to 50.3 billion by 2015 (CBR, 2011).

Apart from the wide spread of usage in the practical world, during the past decade, ERP has also attracted attention from academic communities. ERP related research grew steadily from 1999 to 2001, and the period between 2002 and 2004 presented a growing number of research activities related to ERP issues. It is found a great boost in recent years with an increasing number of literature reviews, journals, special magazine issues, and international symposia dedicated to the discussion of ERP issues (Botta-Genoulaz, Millet, & Grabot, 2005). Rather than indicating the ERP research as a new research discipline, Schlichter and Kraemmergaard (2010) revealed that the ERP research field is shifting to an interdisciplinary field and that field has been driven by an interest in an empirical phenomenon.

In line with the rising popularity of ERP adoption, the IS academic community has been investing a lot of manpower and research resources continuously to provide solutions for problems in the practical application of ERP (Bajwa, Garcia, & Mooney, 2004; Fadel, 2012; Jaspersen, Carter, & Zmud, 2005; Wang, Butler, Po-An Hsieh, & Sheng-Hsun, 2008). Thus, the publication amount on this topic is vast. It becomes more difficult for researchers to be familiar with the state of the field and the latest research trends about ERP since little overview and analysis of the state of the field of ERP research and the latest development trends has been undertaken. An exploration of the state of the field of ERP research and therefore the latest research developments is necessary; hence, this study aims to analyze ERP articles that were published in Information System-related journals over a period of time.

The rest of this paper is organized as follows. First, we will examine the citations number of articles in order to identify highly cited articles, and analyze latest development trends and key

words. Then, we will conduct a series of analysis on highly cited authors including their academic institution, country of origin, and their institution's productivity on ERP research. Finally, we will take a closer look at the IS-related journals themselves to obtain the number of articles published on ERP related issues in order to understand which journals publish more ERP articles. It is hoped this study can shed the light to understand current status of ERP research and serve as an orientation for future research directions.

2. LITERATURE REVIEW

2.1 Enterprise resource planning

Similar to many other new fields of IS, there are many different kinds of definition for ERP that include: integrated standard software packages, enterprise systems, enterprise wide-systems, enterprise business-systems, integrated vendor software, and enterprise application systems (Al-Mashari, Al-Mudimigh, & Zairi, 2003). Davenport (1998) defined ERP as an enterprise system that enables a company to integrate the data used throughout its entire organization. ERP provides various useful features included in the financial, operation and logistics, human resource, sales and distribution modules.

Cumbie, Jourdan, Peachey, Dugo, and Craighead (2005) summarized the research on ERP and divided it into three categories: ERP implementation, operation, and the benefits of ERP. They discovered that there were a total of 49 ERP-related studies in the period between 1999 and 2004. Most of these studies (28 in all) focused on ERP implementation, followed by ERP operation-related studies with a total of 14 studies. Only seven of the studies dealt with the benefits of ERP. A review of ERP-related research based on statements and publications in 11 IS-related journals and 8 IS symposia revealed that the amount of ERP research in the academic field of IS did not exceed the actual production of ERP software between 1997 and 2000. In recent years, there has been a greater emphasis on ERP research. There has also been an increasing amount of research on the organizational benefits of integrating ERP systems with other IS systems and research is no longer confined to the study of ERP systems and has been extended to the exploration and measurement of ERP capabilities.

2.2 Citation analysis on IS studies

An analysis of the number of citations of IS articles is quite valuable in that it is able to identify those representative studies in a specific field based on how they are referenced by other peer scholars. Citation analysis also allows for studying the recent findings and perceptions of hundreds, or even thousands, of experts, simultaneously and over time (Walstrom & Leonard, 2000). In the past, scholars employed different methods to conduct their analysis of the number

of article citations in the field of IS. This includes the selection of different scopes of analysis such as the nine top-ranked major IS-related journals (Walstrom & Leonard, 2000) or the European Conference on IS (ECIS) or empirical and taxonomic research on research publications on other specialized decision support systems in the field of IS (Holsapple, Johnson, Manakyan, & Tanner, 1995).

From the bibliometricians perspective, citation analysis is useful to track highly visible and objective indicators of scholarly activity from the notable publications (Cronin, 2001). Researchers often use academic article database created by the Institute of Scientific Information (ISI) such as the Science Citation Index (SCI), the Social Science Citation Index (SSCI), and the Arts & Humanities Citation Index (AHCI) as well as the Engineering Index (EI) to calculate indicators such as the number of published articles which only show growth trends but not present anything about the quality and changing impact of articles. In recent years, researchers in the field of bibliometrics therefore started to rely on statistical data provided by ISI such as National Science Indicators (NSI), Essential Science Indicators (ESI), and Journal Citation Reports (JCR) to analyze the quality of articles. The analysis of the number of article citations represents a quantitative analysis of the author and bibliographic data based on published articles. Its main assumption is that researchers use publicly available publications to prove established theories and accumulate scientific knowledge. The number of published articles can therefore be viewed as an indicator of scientific production, while the number of citations in a specific period of time can serve as an indicator for the impact generated by the article.

3. RESEARCH METHODS

The goal of this study is to gain a better understanding of the number of citations of ERP related research over the past period of time. Our method of analysis can be divided into two main steps. First, we will select certain IS journals as data sources for the analysis of the number of citations of ERP articles. These journals will then be cross-checked with search results in the SSCI/SCIE (Social Science Citation Index / Science Citation Index Expanded) from Web of Science (WOS) databases to make sure that the ERP articles that we found through keyword searches were all published in the selected IS journals. Our selection of IS journals is based on the list of major IS-related journals collated by the Association for information Systems (AIS). AIS is a professional organization that provides a global platform for scholars in the fields of information management, information technology, and information systems to discuss ideas and exchange information. A list of 384 Management Information System (MIS) journals has been collated on the AIS website. 66 of these publications also appear in the SCI/SSCIE database. A list of these 66 journals in alphabetical order can be found in Appendix A.

This analysis of the number of citations of ERP articles is mainly based on articles that appear in SSCI/SCIE with WOS as the main citation database. WOS is an online academic citation index database that was established by Thomson Reuters in 1997. It provides users with bibliographic data, author information, and citation data for articles in the academic disciplines of physics, engineering, medical science, agriculture, humanities, and sociology. The multidisciplinary coverage encompasses more than 11,000 journals with records being updated every week. The database system also supplies more than 1.1 million bibliographic and 23 million citation data per year. The unique cross-reference index of this database not only provides scholars with a rich source of research reference information but also enables them to follow in the footsteps of past scientists and gain a better understanding of the research of other scholars in the same field. The SCIE of the WOS covers more than 8,250 science and technology journals (roughly 2,000 more than the CD-ROM version) and more than 150 scientific disciplines. In 2005, it started to provide citation data from 1900 to the present, and all data after 1991 include author information. Users can access these data for the length of their subscription. The SSCI includes more than 2,850 social science journals and selected data from roughly 3,300 science journals covering more than 50 disciplines. It supplies citation data from 1952 to the present, and all data after 1992 contain author information. Users can access these data for the length of their subscription.

Esteves and Pastor (2001) pointed out that major international IS symposia such as the International Construction Information Society (ICIS) started to sponsor ERP-related research tracks or mini-tracks only in 2000. This trend suggests that the IS research community started to pay attention to ERP research topics around 2000. The analysis period of this study is from 1997 to 2012 should therefore allow us to cover all major ERP-related articles.

The WOS database can rank search results (articles) based on the number of citations. The time span of this study is from January 1997 to May 2012, and the key words for searching are as follows: enterprise resource planning, enterprise wide system(s), enterprise system(s), enterprise business-system(s), integrated vendor software, enterprise application system(s), enterprise application system(s), ERP, SAP, Oracle, Baan, PeopleSoft, and JD Edwards. The filtered results produced a total of 5,734 ERP-related articles. The first step of the filtering process was based on the ERP articles in the abovementioned 66 journals. However, in the course of our research, we discovered that certain journals that had published a large number of ERP-related were not in our list of 66 journals. In order to add an additional perspective to our understanding of the development of ERP research, we decided to include another 15 journals based on the number of published articles as shown in Appendix B. This study therefore uses 81 journals as data sources for the analysis of the number of citations of ERP articles. In a second step, we filtered and

selected articles in those 81 journals by using the WOS database system, which resulted in a total of 674 data sets. These data were filtered manually and coded at the same time.

4. RESEARCH RESULTS AND FINDINGS

The number of citations of an article as an indicator of the scientific impact of an article in a specific field refers to the number of times an article is cited during a specific period of time. The fact that an article is cited frequently is not only an indication of its quality and importance but also a direct expression of its international reception. We sorted the articles based on the number of citations in WOS and ranked them according to the difference in the number of citations. We have listed the 15 most frequently cited (more than 100 citations) articles and the number of citations for each article in the table below. Among the most highly cited articles, the highest number of citations is 471, the lowest being 112. The article with the highest number of citations is “Putting the enterprise into the enterprise system” by Davenport which was published in the Harvard Business Review in 1998. The ranking of the highly cited articles is shown in Table 1 below.

After determining these most frequently cited articles, we then further analyze (1) the ranking of the articles of the most highly cited ERP articles based on the number of citations (2) the time sequence of these articles (3) the journals where these articles were published (4) the key words of these articles (5) the distribution of the academic institutions that published these articles (6) the geographical location of the articles (7) the ranking of journals based on the number of published ERP articles. The results of this analysis are summarized below.

Table 1 Highly cited ERP articles based on the number of citations

| Title | WOS | Authors | Source Title | Publication Year |
|--|------------|----------------------------------|---|-------------------------|
| Putting the enterprise into the enterprise system | 471 | Davenport, TH | Harvard Business Review | 1998 |
| Enterprise resource planning: Cultural fits and misfits: Is ERP a universal solution? | 205 | Soh, C; Kien, SS; Tay-Yap, J | Communications of The ACM | 2000 |
| Critical issues affecting an ERP implementation | 202 | Bingi, P; Sharma, MK; Godla, JK | Information Systems Management | 1999 |
| Enterprise resource planning: Implementation procedures and critical success factors | 202 | Umble, EJ; Haft, RR; Umble, MM | European Journal of Operational Research | 2003 |
| Learning to implement enterprise systems: An exploratory study of the dialectics of change | 200 | Robey, D; Ross, JW; Boudreau, MC | Journal of Management Information Systems | 2002 |
| The critical success factors for ERP implementation: An organizational fit perspective | 197 | Hong, KK; Kim, YG | Information & Management | 2002 |

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|--|-----|--|---|------|
| A critical success factors model for ERP implementation | 168 | Holland, CP; Light, B | IEEE Software | 1999 |
| Antecedents of knowledge transfer from consultants to clients in enterprise system implementations | 156 | Ko, DG; Kirsch, LJ; King, WR | MIS Quarterly | 2005 |
| Learning from adopters' experiences with ERP: Problems encountered and success achieved | 139 | Markus, ML; Axline, S; Petrie, D; Tanis, SC. | Journal of Information Technology | 2000 |
| Assimilation of enterprise systems: The effect of institutional pressures and the mediating role of top management | 134 | Liang, H; Saraf, N; Hu Q; Xue, Y | MIS Quarterly | 2007 |
| Investment in Enterprise Resource Planning: Business impact and productivity measures | 131 | Hitt, LM; Wu, DJ; Zhou, X | Journal of Management Information Systems | 2002 |
| Vicious and virtuous cycles in ERP implementation: A case study of interrelations between critical success factors | 124 | Akkermans, H; van Helden, K | European Journal of Information Systems | 2002 |
| The random oracle methodology, revisited | 123 | Canetti, R; Goldreich, O; Halevi, S | Journal of the ACM | 2004 |
| Enterprise resource planning: A taxonomy of critical factors | 119 | Al-Mashari, M; Al-Mudimigh, A; Zairi, M | European Journal of Operational Research | 2003 |
| Enterprise resource planning: Multisite ERP implementations | 112 | Markus, ML; Tanis C; van Fenema, PC | Communications of the ACM | 2000 |

4.1 Ranking of the articles based on the number of citations

We used an adjusted calculation method to determine the number of citations for each article of the most frequently cited articles based on the articles listed in Table 1. The highest-ranked article is “Putting the enterprise into the enterprise system” with a total of 471 citations followed by “The critical success factors for ERP implementation: an organizational fit perspective” with 98.5 citations. “Assimilation of enterprise systems: The effect of institutional pressures and the mediating role of top management” are in Fifteenth place with 33.5 citations. The Communications of the ACM, European Journal of Operational Research, Journal of Management Information Systems and MIS Quarterly, each of the four journals included two articles. The ranking of the articles is shown in Table 2 below.

Table 2 Highly cited ERP articles based on the number of citations

| Title | Journal | Adjusted Count |
|--|---|----------------|
| Putting the enterprise into the enterprise system | Harvard Business Review | 471 |
| The critical success factors for ERP implementation: An organizational fit perspective | Information & Management | 98.5 |
| A critical success factors model for ERP implementation | IEEE Software | 84 |
| Enterprise resource planning: Cultural fits and misfits: Is ERP a universal solution? | Communications of the ACM | 68.33 |
| Critical issues affecting an ERP implementation | Information Systems Management | 67.33 |
| Enterprise resource planning: Implementation procedures and critical success factors | European Journal of Operational Research | 67.33 |
| Learning to implement enterprise systems: An exploratory study of the dialectics of change | Journal of Management Information Systems | 66.67 |
| Vicious and virtuous cycles in ERP implementation: a case study of interrelations between critical success factors | European Journal of Information Systems | 62 |
| Antecedents of knowledge transfer from consultants to clients in enterprise system implementations | MIS Quarterly | 52 |
| Investment in Enterprise Resource Planning: Business impact and productivity measures | Journal of Management Information Systems | 43.76 |
| The random oracle methodology, revisited | Journal of the ACM | 41 |
| Enterprise resource planning: A taxonomy of critical factors | European Journal of Operational Research | 39.67 |
| Enterprise resource planning: Multisite ERP implementations | Communications of the ACM | 37.33 |
| Learning from adopters' experiences with ERP: Problems encountered and success achieved | Journal of Information Technology | 34.75 |
| Assimilation of enterprise systems: The effect of institutional pressures and the mediating role of top management | MIS Quarterly | 33.5 |

4.2 Research topics analysis

After classifying the 15 most frequently cited articles by the year of publication, we discovered that the research topics of highly cited articles varied considerably according to the year of publication as shown in Table 3 below. From the table it can be seen that early articles that were published in 1998 mostly discussed ERP concepts, while the focus started to shift to the key factors of success of ERP implementation and the impact on traditional organizations in 1999 to 2002. After 2003, researchers started to discuss the integration of ERP with other systems such as Enterprise Application Integration (EAI) or Supply Chain Management (SCM) and started to pay closer attention to how ERP changes the operational flow of an organization. After 2005, ERP researchers started to integrate knowledge management into their research and started to apply knowledge management concepts to ERP implementation problems in addition to exploring organizational structures and ERP adaptations. On the other hand, many studies still

focus on the key factors in the implementation of ERP, while a considerable number of studies examine how ERP affects organizational performance and how to measure ERP performance.

Table 3 Highly cited articles in the order of the year of publication

| Title | WOS | Authors | Journal | Publication Year |
|--|-----|---|---|------------------|
| Putting the enterprise into the enterprise system | 471 | Davenport, TH | Harvard Business Review | 1998 |
| Critical issues affecting an ERP implementation | 202 | Bingi, P; Sharma, MK; Godla, JK | Information Systems Management | 1999 |
| A critical success factors model for ERP implementation | 168 | Holland, CP; Light, B | IEEE Software | 1999 |
| Enterprise resource planning: Cultural fits and misfits: Is ERP a universal solution? | 205 | Soh, C; Kien, SS; Tay-Yap, J | Communications of the ACM | 2000 |
| Learning from adopters' experiences with ERP: Problems encountered and success achieved | 139 | Markus, ML; Axline, S; Petrie, D; Tanis, SC | Journal of Information Technology | 2000 |
| Enterprise resource planning: Multisite ERP implementations | 112 | Markus, ML; Tanis C; Van Fenema, PC | Communications of the ACM | 2000 |
| Learning to implement enterprise systems: An exploratory study of the dialectics of change | 200 | Robey, D; Ross, JW; Boudreau, MC | Journal of Management Information Systems | 2002 |
| The critical success factors for ERP implementation: An organizational fit perspective | 197 | Hong, KK; Kim, YG | Information & Management | 2002 |
| Investment in enterprise resource planning: Business impact and productivity measures | 131 | Hitt, LM; Wu, DJ; Zhou, X | Journal of Management Information Systems | 2002 |
| Vicious and virtuous cycles in ERP implementation: A case study of interrelations between critical success factors | 124 | Akkermans, H; van Helden, K | European Journal of Information Systems | 2002 |
| Enterprise resource planning: Implementation procedures and critical success factors | 202 | Umble, EJ; Haft, RR; Umble, MM | European Journal of Operational Research | 2003 |
| Enterprise resource planning: A taxonomy of critical factors | 119 | Al-Mashari, M; Al-Mudimigh, A; Zairi, M | European Journal of Operational Research | 2003 |
| The random oracle methodology, revisited | 123 | Canetti, R; Goldreich, O; Halevi, S | Journal of the ACM | 2004 |
| Antecedents of knowledge transfer from consultants to clients in enterprise | 156 | Ko, DG; Kirsch, LJ; King, WR | MIS Quarterly | 2005 |

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|--|-----|-----------------------------------|---------------|------|
| system implementations | | | | |
| Assimilation of enterprise systems: The effect of institutional pressures and the mediating role of top management | 134 | Liang, H ; Saraf, N; Hu Q; Xue, Y | MIS Quarterly | 2007 |

The number of citations is closely related to the age of an article. From the tables above it can be seen that all of the most frequently cited ERP articles that we examined in this study were published before 2008. However, hundreds of ERP-related articles were published after 2008. We therefore selected articles that were published between 2008 and 2012 and have been cited more than five times to get a better understanding of the current state and future trends of ERP (as shown in Table 4). From the table below, it can be inferred that in 2008 studies on ERP started to focus on organizational culture, leadership properties, and ERP implementation.

There are also a large number of studies that analyze the success factors for IT governance of ERP implementation based on the technology acceptance model (TAM). On the other hand, many studies still focus on the key factors in the implementation of ERP, while a considerable number of studies examine how ERP affects organizational performance and how to measure ERP performance. In the latest studies, researchers discuss ERP models for supplier selection. While the order of the most frequently cited articles is based on the actual year of publication, there might be a discrepancy between the publication date and the time while the problem actually occurred. Since it is often hard to determine when exactly certain issues actually became relevant, we based our time classification on the publication date of the journal. Furthermore, the time sequence is mainly meant to make researchers aware of the order in which certain issues appeared during the development process of ERP.

Table 4 Articles cited more than five times (2008 - 2012)

| Title | Authors | Source Title | Publication Year | Total Citations |
|--|--|---|------------------|-----------------|
| Detection and prediction of errors in EPCs of the SAP reference model | Mending, J; Verbeek, HMW; van Dongen, BF; van der Aalst, WMP; Neumann, G | Data & Knowledge Engineering | 2008 | 35 |
| TQM-A predecessor of ERP implementation | Li, L; Markowski, C; Xu, L; Markowski, E | International Journal of Production Economics | 2008 | 24 |
| Assessing the effects of manufacturing infrastructure preparation prior to enterprise information-systems implementation | Li, L; Markowski, EP; Markowski, C; Xu, L | International Journal of Production Research | 2008 | 22 |
| Examining the critical success factors in the | Ngai, EWT; Law, CCH; Wat, FKT | Computers in Industry | 2008 | 20 |

| | | | | |
|--|--|---|------|----|
| adoption of enterprise resource planning | | | | |
| Organizational culture and leadership in ERP implementation | Ke, W; Wei, KK | Decision Support Systems | 2008 | 18 |
| Determinants of the adoption of enterprise resource planning within the technology-organization-environment framework: Taiwan's communications | Pan, MJ; Jang, WY | Journal of Computer Information Systems | 2008 | 17 |
| Understanding ERP system adoption from the user's perspective | Chang, MK; Cheung, W; Cheng, CH; Yeung, JHY | International Journal of Production Economics | 2008 | 15 |
| The role of readiness for change in ERP implementation: Theoretical bases and empirical validation | Kwahk, KY; Lee, JN | Information & Management | 2008 | 15 |
| A Web-based ERP system for business services and supply chain management: Application to real-world process scheduling | Tarantilis, CD; Kiranoudis, CT; Theodorakopoulos, ND | European Journal of Operational Research | 2008 | 14 |
| Active ERP implementation management: A real options perspective | Wu, LC; Ong, CS; Hsu, YW | Journal of Systems and Software | 2008 | 14 |
| IT governance for enterprise resource planning supported by the DeLone-McLean model of information systems success | Bernroider, EWN | Information & Management | 2008 | 12 |
| TAM-based success modeling in ERP | Bueno, S; Salmeron, JL | Interacting with Computers | 2008 | 12 |
| The implementation factors that influence the ERP (enterprise resource planning) benefits | Chou, SW; Chang, YC | Decision Support Systems | 2008 | 12 |
| ERP and SCM systems integration: The case of a valve manufacturer in China | Bose, I; Pal, R; Ye, A | International Journal of Information Management | 2008 | 11 |
| Implications of the fit between organizational structure and ERP: A structural contingency theory perspective | Morton, NA; Hu, Q | International Journal of Information Management | 2008 | 11 |
| Examining technology, structure and identity during an Enterprise System implementation | Alvarez, R | Information Systems Journal | 2008 | 10 |

| | | | | |
|---|--|---|------|----|
| Fuzzy AHP-based decision support system for selecting ERP systems in textile industry by using balanced scorecard | Cebeci, U | Expert Systems with Applications | 2009 | 26 |
| An integrated decision making approach for ERP system selection | Karsak, EE; Ö zögul, CO | Expert Systems with Applications | 2009 | 24 |
| From Business Process Models to Process-Oriented Software Systems | Ouyang, C; Dumas, M; van der Aalst, WMP; Ter Hofstede , AHM; Mendling, J | ACM Transactions on Software Engineering and Methodology | 2009 | 15 |
| ERP implementation at SMEs: Analysis of five Canadian cases | Snider, B; da Silveira , GJC; Balakrishnan, J | International Journal of Operations & Production Management | 2009 | 11 |
| Stable Recovery of Sparse Signals and an Oracle Inequality | Cai, TT; Wang, L; Xu, G | IEEE Transactions on Information Theory | 2010 | 10 |
| An ERP model for supplier selection in electronics industry | Lin, CT ; Chen, CB; Ting, YC | Expert Systems with Applications | 2011 | 5 |

4.3 Key words of highly cited ERP articles

The key words of the most frequently cited ERP articles are shown in Table 5 below. Sometimes keywords have overlapping meanings, so we analyzed and arranged them in order of frequency. It can be seen that ERP is the word with the highest frequency followed by Information Technology and ERP Implementation.

Table 5 Key words of highly cited ERP articles

| Keywords |
|--------------------------------------|
| ERP |
| Enterprise Resource Planning |
| Enterprise Resource Planning systems |
| Enterprise Systems |
| Information Technology |
| ERP Implementation |
| Implementation |
| Implementation Procedures |
| Technology Implementation |
| Adaptation |
| ERP Adaptations |
| Critical Success Factors |

| |
|---------------------------|
| Information |
| Knowledge |
| Knowledge Transfer |
| Organizational Learning |
| Organizational Innovation |
| Management |
| Top Management |
| Software |
| Software-development |

4.4 Academic institutions analysis

Through a better understanding of the distribution of academic institutions that published frequently cited ERP articles we can also obtain a better picture of which academic or research institutions publish high-quality ERP articles. The distribution of academic institutions was determined based on the institutional affiliation of the first author. The result is shown in Table 6 below. As is evident from the table, each article was published by a different institution. This also shows that academic and research institutions attach great importance to ERP research as a sub-discipline of IS.

Table 6 Distribution of academic institutions that have published highly cited ERP articles

| Affiliation Distribution | Recorded Count |
|--|----------------|
| Baylor Univ, Dept Management, Hankamer Sch Business, USA | 1 |
| Boston Univ, Sch Management, USA | 1 |
| City Univ Hong Kong, Dept Informat Syst, Peoples R China | 1 |
| Eindhoven Univ Technol, Netherlands | 1 |
| Florida Atlantic Univ, Dept Informat Technol & Operat Management, USA | 1 |
| Georgia State Univ, Dept Comp Informat Syst, USA | 1 |
| IBM Corp, TJ Watson Res Ctr, USA | 1 |
| Indiana Univ Purdue Univ, Dept Management & Mkt, USA | 1 |
| Indiana Univ, Kelley Sch Business, USA | 1 |
| King Saud Univ, Dept Informat Syst, Coll Comp & Informat Sci, Saudi Arabia | 1 |
| Manchester Business Sch, England | 1 |
| Nanyang Technol Univ, Nanyang Business Sch, Singapore | 1 |
| Univ Penn, Wharton Sch, Dept Operat & Informat Management, USA | 1 |

4.5 Geographic locations of authors

Through a better understanding of the distribution of countries that published frequently cited ERP articles, we can also get a better picture of which regions publish high-quality ERP articles. Our research shows that the US published a total of eight articles, while the other countries released one article each. When sorted by geographical regions, we obtain the following numbers: America 8, Asia 3, Europe 2, and Africa 1 as shown in Table 7 below. The higher count for America could be explained by the fact that it leads other countries in the implementation of ERP which means it had to deal with more issues at an earlier date. Another possible explanation could be that most of the 81 journals that we selected for this study are published in America.

Table 7 Geographic locations of authors of frequently cited ERP articles

| Affiliation Distribution | Recorded Count |
|-----------------------------|----------------|
| USA | 8 |
| England | 1 |
| Netherlands | 1 |
| Peoples R China (Hong Kong) | 1 |
| Saudi Arabia | 1 |
| Singapore | 1 |
| South Korea | 1 |

4.6 Ranking of the journals

The results of this study reveal which journals have published the highest number of ERP-related articles. The ten highest-ranked journals are, in descending order of publications: Industrial Management & Data Systems with a total of 49 articles, followed by Information Systems Management with 29 and Enterprise Information Systems with 28. European Journal of Information Systems, International Journal of Production Research, Information & Management, and Journal of Information Technology published 27 articles each, while Computers in Industry, Journal of Computer Information Systems, and International Journal of Production Economics each contributed 24 articles. The results are shown in Table 8 below.

Table 8 Ranking of journals based on the number of published ERP articles

| Journal | Record Count |
|--------------------------------------|--------------|
| Industrial Management & Data Systems | 49 |
| Information Systems Management | 29 |

| | |
|---|----|
| Enterprise Information Systems | 28 |
| European Journal of Information Systems | 27 |
| International Journal of Production Research | 27 |
| Information & Management | 27 |
| Journal of Information Technology | 27 |
| Computers in Industry | 24 |
| Journal of Computer Information Systems | 24 |
| International Journal of Production Economics | 24 |

5. CONCLUSION

5.1 Contribution

This study provided a ranking of the article titles of ERP articles based on the number of publications and of the journals based on the number of ERP articles in addition to a ranking of ERP articles based on the number of citations. The geographical location of articles of highly cited ERP articles and the distribution of the academic institutions that published highly cited ERP articles were also examined. At the same time, we determined the key words of these articles and the journals where they were originally published. Finally, we compiled articles to learn more about the current state and future trends of ERP and sorted frequently cited ERP articles by the year of publication. We also included a ranking of article titles based on the number of citations. We hoped that this would give us a clear picture of the number of journal publications and which IS journals that had the greatest impact in terms of publishing ERP articles. We hope that this study can provide an overview of the field and serve as an orientation for selecting a research topic.

5.2 Research limitations and future research directions

There are several limitations in our study. Our study is based on articles that appear in the SSCI/SCIE and doesn't include articles of academic symposia or articles that were not published in journals. It might therefore not be completely representative of all research areas of ERP. Furthermore, our key words are based on key terms that were pointed out in past studies on ERP. However, we limited our search to article titles only and were therefore probably not able to detect all ERP-related articles.

As far as our research methods are concerned, we only employed an analytical method based on the number of citations to reflect ERP research trends or other properties by examining quantities, characteristics, and time aspects. Future research should carry out in-depth study by

employing surveys, interviews, and other related research methods. Future research can compare the results of this study with their analysis of the development trends of ERP research in domestic journals or in degree theses.

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APPENDIX: A MIS journals listed in association for information systems (AIS)

Journal Title

ACM Computing Surveys

Journal Title

ACM Transactions on Information and System Security

ACM Transactions on Software Engineering and Methodology

Advanced Engineering Informatics

Algorithmica

Asia-Pacific Journal of Operational Research

Behaviour & Information Technology

Computer Journal

Computers & Industrial Engineering

Computers & Security

Data & Knowledge Engineering

Decision Sciences

Decision Support Systems

Enterprise Information Systems

European Journal of Information Systems

Expert Systems with Applications

Government Information Quarterly

Harvard Business Review

IBM Systems Journal

IEEE Internet Computing

IEEE Software

IEEE Transactions on Engineering Management

IEEE Transactions on Information Theory

IEEE Transactions on Knowledge and Data Engineering

IEEE Transactions on Systems Man and Cybernetics Part A: Systems and Humans

Industrial Management & Data Systems

Information and Computation

Information & Management

Information and Software Technology

Information Sciences

Information Systems

Information Systems Frontiers

Information Systems Journal

Information Systems Management

| Journal Title |
|--|
| Information Systems Research |
| Interacting with Computers |
| Interfaces(INFORMS) |
| International Journal of Human-Computer Interaction |
| International Journal of Production Economics |
| International Journal of Technology Management |
| Journal of Computer Information Systems |
| Journal of Database Management |
| Journal of Global Information Management |
| Journal of Information Technology |
| Journal of Management Information Systems |
| Journal of Operations Management |
| Journal of Strategic Information Systems |
| Journal of the ACM |
| Journal of the American Medical Informatics Association |
| Journal of the American Society for Information Science and Technology |
| Journal of the Association for Information Systems |
| Management Science |
| MIS Quarterly |
| MIS Quarterly Executive |
| MIT Sloan Management Review |
| Omega |
| Online Information Review |
| Operations Research Letters |
| Organization |
| Organization Studies |
| Presence: Teleoperators and Virtual Environments |
| Production and Operations Management |
| Telecommunication Systems |
| The Information Society |
| Total Quality Management & Business Excellence |
| Transportation Research Part E-Logistics and Transportation Review |

Appendix: B SCI/SSCIE Indexed journals dedicating ERP outside the AIS journal list

| Journal Title |
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| Communications of the ACM |
| Computers in Human Behavior |
| Computers in Industry |
| European Journal of Operational Research |
| International Journal of Advanced Manufacturing Technology |
| International Journal of Computer Integrated Manufacturing |
| International Journal of Information Management |
| International Journal of Operations & Production Management |
| International Journal of Production Research |
| Journal of Software Maintenance and Evolution: Research and Practice |
| Journal of Systems and Software |
| New Technology Work and Employment |
| Production Planning & Control |
| Systems Research and Behavioral Science |
| Technovation |

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